

NHS DORSET CLINICAL COMMISSIONING GROUP

GOVERNING BODY

CHIEF OFFICER UPDATE

Date of the meeting	17/03/2021
Author	S Lower – Corporate Office Manager
Lead Director	T Goodson – Chief Officer
Purpose of Report	To inform the Governing Body of matters of interest.
Recommendation	The Governing Body is asked to approve the approach to adopt an additional set of one-year objectives and maintain the existing corporate objectives for 2020-21 set out in section 2 and note the updates in section 3.

Monitoring and Assurance Summary

Conflicts of Interest	N/A
Involvement and Consultation	N/A
Equality, Diversity and Inclusion	N/A
Financial and Resource Implications	N/A
Legal/governance	N/A
Risk description/rating	N/A

1. Introduction

- 1.1 This report aims to provide a briefing for Governing Body members on key issues currently being managed or reviewed by NHS Dorset Clinical Commissioning Group (CCG).
- 1.2 Further information on each of the issues is available from the identified lead.

2. Item for Approval

Lead: Tim Goodson, Chief Officer

Corporate Objectives 2021-22

- 2.1 The CCG completed a comprehensive programme of work in 2019-20 involving staff from across the organisation to develop a clear set of objectives to support the delivery of its vision and mission and alignment to the Sustainability and Transformation Plan for Dorset, culminating in Governing Body approval. These objectives were further developed at directorate level in

early 2020 and aligned with the corporate objectives that had been previously approved in March 2019.

- 2.2 The Chief Officer reported this position to the Governing Body in May 2020, by which time, the CCG had necessarily deployed its full response to the Wave 1 Covid-19 pandemic. The continued global pandemic and the incident response for mass vaccination have necessarily prioritised work on objectives. However, the objectives remain relevant and the CCG has combined its pandemic response whilst continuing to deliver its objectives and provide system leadership in the integrated care system's (ICS) development.
- 2.3 The Governing Body Assurance Framework (GBAF) has provided ongoing assurance as to the continued focus on the corporate objectives. Further, the staff survey results demonstrate staff's own confidence in having shared objectives (81% vs national CCG average 70%) and always knowing their work responsibilities (75% vs CCG average 74%). Both demonstrate a continuing confidence in the delivery framework of corporate objectives.
- 2.4 Recognising the stable objectives position outlined above and given the national direction set for CCGs towards ICSs, the preferred approach is to seek approval of and communicate a high-level set of activities that will guide the executive's leadership in the year ahead. The 2020-21 corporate objectives will remain effective.
- 2.5 These activities represent an additional set of one-year objectives and enable the CCG to give continued focus to the system-wide response to the Covid-19 pandemic, including the phased recovery to re-establish services that meet the needs of local people whilst maintaining the Government's focus on minimising a further wave of infection. These are as follows:
 - **System leadership response to Covid-19:** including maintaining the incident response, Local Resilience Forum (LRF), regional and national liaison, ICS-wide brokerage of action to maximise the health and well-being for people across Dorset.
 - **Enabling a recovery response from Covid-19:** including maintaining quality surveillance and financial planning to step up services in a planned way that is informed by national directive and local collaboration as this is a Tier 1 ICS priority.
 - **Covid-19 Vaccination Programme:** including completing vaccinations for national priority groups, managing the contract and operational leadership response, and responding to variation in vaccination take up that is indicative of deprivation or health inequalities as Tier 1 ICS priorities.
 - **ICS Development and Transformation:** including working with the ICS Chair and System Partnership Board to collectively deliver the governance and place-based delivery of health and care services; and to assure the safe and statutory closedown and organisational change requirements to move functions and responsibilities from the CCG to the ICS.
- 2.6 The Governing Body is asked to **approve** the approach to adopt an additional set of one-year objectives and maintain the existing corporate objectives for

2020-21. Subject to such approval, the Chief Officer will align the additional objectives within the executive team and reflect this in the GBAF.

3. Items of Interest

NHS England – Integrated Care System – Next Steps

- 3.1 Please [follow this link](#) to the White Paper which sets out the proposed next steps to develop Integrated Care Systems in England.
- 3.2 The proposals are to take effect from April 2022.
- 3.3 National guidance is expected to support the development of the proposals including an HR Framework.
- 3.4 In Dorset, the System Partnership Board has met and agreed Tim Goodson, Dorset CCG Accountable Officer as the Senior Responsible Officer for the ICS programme. This role will be supported by representatives from across the Dorset ICS leading on one or more of the workstreams.
- 3.5 As of a result of the proposed changes, the CCG will be devolved from April 2022. Staff have received a commitment to their continuity of employment. For the CCG, we are planning for a period of transfer (to April 2022) and then onwards a period of transition and transformation aligned to the future form of the ICS.
- 3.6 The programme team is currently establishing the governance and oversight of both the ICS and CCG transfer programmes of work.

ICS 2021/22 Phase 4 Planning Update

- 3.7 The planning for 2021-22 was paused to enable focus on managing the second surge of Covid and the current framework is to continue into Quarter 1 2021-22.
- 3.8 National planning guidance for the remainder of 2021-22 (Quarter 2 onwards) is due in early April 2021 and will set out the detailed requirements for delivery in 2021-22 including the financial settlement.
- 3.9 The draft timetable for national submission of plans is:
 - First draft- to be confirmed
 - Final submission- June 2021 (date TBC)
- 3.10 The local timetable for the development of the plan has been updated and is as follows:
 - Prioritisation panel – 17 April 2021
 - Planning update and draft narrative to the CCG’s Governing Body – 24 April 2021

- First draft of narrative, baseline and assumptions finance, activity and workforce plans to the system-wide System Leadership Team (SLT) – 29 April 2021
- Second draft plan to the Operations and Finance Reference Group (OFRG) recommending organisation and SLT agreement – 6 May 2021
- Second draft plan to the CCG's Governing Body- 12 May 2021
- Second draft plan to the SLT – 27 May 2021
- Final plan to partner Boards - 8-29 May 2021
- Final plan to the SLT for agreement – 27 May 2021

3.11 There is an expectation that all systems will be required to refresh the Long Term Plans from July with submission to NHS England and Improvement in late 2021. Further details on this are expected to be set out in the national planning guidance due in April 2021

Covid-19 vaccination programme in Dorset Update as at 05/03/2021

3.12 The mass vaccination programme continues to move at pace with an anticipated significant increase in doses from the week of the 15 March as increased volumes of vaccine become available to local systems.

3.13 Primary Care Networks (PCNs) and the mass vaccination centre (BIC) will shortly be joined by an increasing number of community pharmacies across the county who are also administering vaccines to local populations.

3.14 Uptake remains high and second dose vaccination has commenced whilst also continuing to deliver the first dose simultaneously.

3.15 Pop up clinics at places of worship and at other venues to support engagement and access with various communities are proving to be successful. We are seeing emerging trends in relation to a lower uptake in more deprived communities and we are working closely with all key stakeholders to support increasing vaccine uptake in these areas.

3.16 Early indications are that the national ambition is that 100% of the eligible population will have been offered and/or received two doses of vaccine by the summer with an anticipated booster given in the autumn.

CCG Assurance

Lead: Tim Goodson, Chief Officer

3.17 There has been nothing further to update since the last Governing Body meeting on 20 January 2021.

Dorset Council Health and Wellbeing Board

Lead Clinician : Forbes Watson, CCG Chair

- 3.18 Please follow the link below to the draft minutes of the meeting held on 11 November 2020. The next meeting is due to be held on 24 March 2021.

<https://moderngov.dorsetcouncil.gov.uk/ieListMeetings.aspx?CId=431&Year=0>

Bournemouth, Christchurch and Poole Health and Wellbeing Board

Lead Director : Sally Sandcraft, Director of Primary and Community Care

- 3.19 Please follow the link below to the agenda and papers for the meeting held on 3 December 2020. The next meeting has been provisionally arranged for 18 March 2021.

<https://democracy.bcpccouncil.gov.uk/ieListMeetings.aspx?CId=347&Year=0>

4. Conclusion

- 4.1 The Governing Body is asked to **approve** the approach to adopt an additional set of one-year objectives and maintain the existing corporate objectives for 2020-21 set out in section 2 and note the updates in section 3.

Author's name and Title : S Lower – Corporate Office Manager
Date : 05/03/21