

NHS DORSET CLINICAL COMMISSIONING GROUP
GOVERNING BODY MEETING
INTEGRATED CARE SYSTEM (ICS) DELIVERY UPDATE

Date of the meeting	18/03/2020
Author	M Gorman, Head of PMO
Sponsoring Board member	T Goodson, Chief Officer
Purpose of Report	To provide an update on progress of the STP and recent items for discussion and decision at SLT.
Recommendation	The Governing Body is asked to note the report.
Stakeholder Engagement	N/A
Previous GB / Committee/s, Dates	N/A

Monitoring and Assurance Summary

This report links to the following Strategic Principles	<ul style="list-style-type: none"> • Prevention at Scale • Integrated Community and Primary Care Services • One Acute Network • Digitally Enabled Dorset • Leading and Working Differently 		
	Yes [e.g. ✓]	Any action required?	
		Yes Detail in report	No
All three Domains of Quality (Safety, Quality, Patient Experience)	✓		✓
Board Assurance Framework Risk Register	✓		✓
Budgetary Impact	✓		✓
Legal/Regulatory	✓		✓
People/Staff	✓		✓
Financial/Value for Money/Sustainability	✓		✓
Information Management & Technology	✓		✓
Equality Impact Assessment	✓		✓
Freedom of Information	✓		✓
I confirm that I have considered the implications of this report on each of the matters above, as indicated	✓		

Initials: MG

1. Introduction

- 1.1. The report highlights the progress of the Sustainability and Transformation Plan (STP) Portfolios and indicates the major decisions and key areas for discussion being taken at the System Leadership Team (SLT).

Portfolio Progress

One Acute Network

- 1.2. Merger of Poole and Bournemouth continues to progress to plan with the submission of the Merger Business Case due at the end of this month. This will see the creation of East Dorset Hospitals Foundation Trust on the 1st July 2020.
- 1.3. On the Reconfigurations, Poole theatres will be the first aspect to start construction. Decant work was approved to commence at the start of February with a 6 month set of activity to allow some early enabling works to start in July. The construction of the new theatres will commence in September 2020.
- 1.4. The main construction work on the Royal Bournemouth site is currently on hold whilst a cost review is undertaken with Independent Healthcare Provider (IHP). This will complete at the end of March and will allow further updates to SLT at this time.

Dorset Clinical Networks

- 1.5. Transformation Clinical leadership has been developed to support the changes in pathology. This will provide four transformation leads each on a 12 month fixed term basis.
- 1.6. Quality Standard for Imaging (QSI) Imaging Services Accreditation Scheme (ISAS) accreditation confirmed at Dorset Healthcare, 3 acutes still awaiting accreditation.
- 1.7. Dorset Local Maternity System (LMS) CofC rate currently 10% with focus on improving this to achieve Dorset ambition to meet LTP target by 2023/24 (+51%). DCH CofC first pilot launch in January 2020 in the North of Dorset and will be evaluated.

Merger

- 1.8. All the key merger products will now be submitted to the NHSI at the beginning of March 2020. Draft Merger Business Case and Post Transaction Integration Plan (PTIP) submitted to Board on 29 Jan 2020 with final sign off of all products at Extra-ordinary Board meeting on 26 Feb 2020.

Clinical Design

- 1.9. Emergency & Urgent Care Workstream – Proposal templates for AcM and Frailty front door model being drafted to go to the next EUCSG.

- 1.10. Haematology/Oncology 72 hour model is still yet to be agreed with Medicine. Surgery and T&O 72hours models still to be developed.

Capital & Finance

- 1.11. Full resubmission of Outline Business Case (OBC) is required in Q1 2020/21. NHSI will then need to update the recommendation reports for the Regional Directors, and is then required to go to the National Investment and Resources Group (IRG) and Delivery, Performance, Quality, Committee (DPQC). Dates are yet to be set for the OBC to be presented at these groups.

Integrated Community & Primary Care Services

- 1.12. Dorset CCG has received £354,000 non-recurrent funds to invest in Palliative and End of Life Care Children's and Adults' Services. This is part of the Government's one off fund for hospices and palliative care services.
- 1.13. eConsult is now live in 64 out of 80 practices and there are plans for the remaining 16 practices to have eConsult live and in active use by March 2020.
- 1.14. Workforce dashboard has been launched. Data was received from 76/80 (95%) practices for Q2 with 14 of the 18 Primary Care Networks (PCNs) having complete baseline workforce data.
- 1.15. Care Homes becoming connected digitally - Support for care homes to complete the Data Security and Protection Toolkit (DSPT) and gain access to an NHS Mail account continues. Currently 22.4% of care homes have completed the DSPT to Entry Level and above with 10% of homes gaining access to NHS Mail.

Prevention at Scale

- 1.16. No update provided.

Digitally Transformed Dorset

- 1.17. There are difficulties with the installation of the secondary Health and Social Care Network (HSCN) circuit into Dorset County Hospital (DCH) owing to a blocked duct which will require re-digging.
- 1.18. VC Bridge now complete and installed. Some issues around MDT meetings in respect of displaying linked content and sound quality. All sites undertaking local upgrades to address issues.
- 1.19. There are now 77 out of 80 surgeries data available into the Dorset Intelligence and Insight Service (DiIS).

Leading & Working Differently

- 1.20. Registered Nurse Degree Apprenticeship (RNDA) Sep 2020 to be launched in February 2020 to new and existing workforce.

- 1.21. Dorset ICS was shortlisted and won the South West HPMA collaboration award for the RNDA Sep 2019 cohort. Dorset ICS is now to submit an application for the National awards.

Urgent and Emergency Care

- 1.22. Winter monies are being assured through the UEC Board, a template has been developed and sent to the providers who were allocated funding, this assurance shall provide evidence of whether the schemes in place have had a positive impact to the UEC system.
- 1.23. 999 Call stacking risk has been entered on the CCG corporate risk register. The risk score has now been reduced from '25' to '20'. Risk will continue to be assessed via the SW Quality Assurance Group (QAG).
- 1.24. ED attendances exceed contract plan by 5.09% for year to date November, noting further variance at Type 1 level. Greatest variances are at DCH (8.7%) & RBH (7.2%). System ED performance continues to deteriorate at 85.3% against the 95% target.
- 1.25. The Group has reviewed all patients across the system with a LOS of above 100 days to understand the reasons for them still being in hospital and to ensure that all that can be done is being done to ensure that they are discharged at the most appropriate time.

Integrated Travel Programme

- 1.26. No update provided.

2. Conclusion

- 2.1. The Governing Body is asked to note the report.

Table of Abbreviations

DC	Dorset County
DiiS	Dorset Intelligence and Insight Service
DSPT	Data Security and Protection Toolkit
HPMA	Healthcare People Management Association
HSCN	Health and Social Care Network
ICS	Integrated Care System
IHP	Integrated Health Projects
LA	Local Authority
MDT	Multidisciplinary team
PCN	Primary Care Network
SLT	Senior Leadership Team

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