

**NHS DORSET CLINICAL COMMISSIONING GROUP
GOVERNING BODY MEETING
INTEGRATED CARE SYSTEM (ICS) DELIVERY UPDATE**

Date of the meeting	13/11/2019
Author	M Gorman, Head of PMO
Sponsoring Board member	T Goodson, Chief Officer
Purpose of Report	To provide an update on progress of the STP and recent items for discussion and decision at SLT.
Recommendation	The Governing Body is asked to note the report.
Stakeholder Engagement	N/A
Previous GB / Committee/s, Dates	N/A

Monitoring and Assurance Summary

This report links to the following Strategic Principles	<ul style="list-style-type: none"> • Services designed around people • Preventing ill health and reducing inequalities • Sustainable healthcare services • Care closer to home 		
	Yes [e.g. ✓]	Any action required?	
		Yes Detail in report	No
All three Domains of Quality (Safety, Quality, Patient Experience)	✓		✓
Board Assurance Framework Risk Register	✓		✓
Budgetary Impact	✓		✓
Legal/Regulatory	✓		✓
People/Staff	✓		✓
Financial/Value for Money/Sustainability	✓		✓
Information Management & Technology	✓		✓
Equality Impact Assessment	✓		✓
Freedom of Information	✓		✓
I confirm that I have considered the implications of this report on each of the matters above, as indicated	✓		

1. Introduction

- 1.1. The report highlights the progress of the Sustainability and Transformation Plan (STP) Portfolios and indicates the major decisions and key areas for discussion being taken at the System Leadership Team (SLT)

2. Portfolio Progress

One Acute Network

Dorset Clinical Networks

- 2.1. Pathology:
 - 2.1.1. The contract and pan-Dorset collaboration agreement supporting the Pathology IT replacement project (LIMS) sign off is complete. The start of the more detailed work toward system replacement confirmed as the 9th October.
 - 2.1.2. Submission of the Dorset LEP bid to support the hub build was supported by the Trusts.
- 2.2. Radiology:
 - 2.2.1. CQC IR(ME)R Inspection Mid-August at Poole Hospital highlighted areas which required improvement. Learning shared and local improvement action plan underway.
- 2.3. Stroke:
 - 2.3.1. Dorset vision paper for the Rehabilitation of Neuro and Stroke Patients in the community approved CRG. Dorset eFAB TIA clinic appointment booking system in testing phase.
- 2.4. Maternity:
 - 2.4.1. LMS Digital Project Manager now in post, procurement for single maternity I.T solution begun. ***East Reconfiguration***
- 2.5. Merger – Agreement at Merger Steering Group 1 October 2019 for a merger date of 1 July 2020. Timelines have been revised to reflect this decision. All the key merger products will now be submitted to the NHSI at the beginning of March 2020.
- 2.6. Estates – Detailed 1:50 design and room layouts. All areas with the exception of obstetric theatres have now signed off the individual rooms at 1:50. In November whole floor plans displaying all rooms fully loaded will require sign off.
- 2.7. Capital & Finance – NHSI have completed the recommendation reports for the Regional Directors approval in October, this will then be reviewed by Investment and Resources Group (IRG) in October and Delivery,

Performance, Quality, Committee (DPQC) in November. gaps/placeholders where required. Failed to achieve timeline so this area currently red.

Integrated Community & Primary Care Services

- 2.8. Mental Health - Strategic Outline Case produced. NHSE Stage 1 assurance meeting complete - awaiting formal feedback
- 2.9. Business Case completed in draft form pending sign off by MH IPB for submission to GB for final decision
- 2.10. Assessment of progress against the seven National Service Specifications outlined in the NHS Long Term Plan and GP Contract Reform guidance has commenced. A key part of the Primary Care Network DES is to deliver the seven service specifications, details of which are expected in December.
- 2.11. eConsult is now live in 42 practices and there are plans for a further 40 practices to have eConsult live and in active use by March 2020.
- 2.12. Primary Care Networks considering LD annual health checks as part of prevention at scale quality improvement initiatives

Prevention at Scale

- 2.13. Pan-Dorset Project Lead for Smoking in Pregnancy (Poole based) now working well with DCH and RBCH maternity teams. RBCH are going to run a pilot with the Sunshine Team for Specialist Smoking Cessation Assistant.
- 2.14. Conversations with NHS England to determine a date for an Imms event training to raise North Dorset from red to green in some practices are ongoing.
- 2.15. Healthy Homes – funding beyond March 2020 has not yet been secured

Digitally Transformed Dorset

- 2.16. There are difficulties with the installation of the secondary HSCN circuit into DCH owing to a blocked duct which will require re-digging. This may add significantly to the delay. Discussions are on-going about whether it will be acceptable to run both circuits down the same duct as a temporary workaround.
- 2.17. GovRoam: Specification agreed. Procurement begins week commencing 14th October for 4 weeks. Award of contract planned for December. Funding arrangements not yet agreed.
- 2.18. VC Bridge: Now complete and installed. Some issues around MDT meetings in respect of displaying linked content.
- 2.19. There is an opportunity to deliver high street pharmacies with access to DCR immediately. From the very high-level analysis undertaken the only barrier would be the cost of licences. This would provide benefit to pharmacy staff to see the GP record.

Leading & Working Differently

- 2.20. Representatives from the DWAB attended OFRG and presented the strategic workforce investment plans for support new supply routes. The plans were well received and it was agreed that a more detailed business case would be developed.
- 2.21. Following a bid to the SW Leadership Academy, Dorset ICS has been allocated £50k to support system wide leadership and talent management activities
- 2.22. Delay in financial and operating planning linked to Long Term Plan strategic workforce investment plans

Urgent and Emergency Care

- 2.23. The refreshed Board is currently developing an Integrated Urgent & Emergency Care Strategy & Delivery Plan for the Dorset ICS, in conjunction with the Long Term Plan (LTP) narrative and activity, workforce and finance.
- 2.24. The new Ambulance delivery group chaired by SWASFT County Commander has been established.
- 2.25. Deloitte continue to evaluate the South West Pilots. A report is due end of October 2019 and will be used as an evidence base to inform SW Transformation Plan.
- 2.26. 999 Call stacking risk has been entered on the CCG corporate risk register. However, the risk score has now been reduced from '25' to '20'.
- 2.27. The winter plan was submitted to NHS England on 4 October 2019 with the first iteration of the KLOE's assurance template. Comments are expected back by 11 October. The next submission will be 8 November 2019.
- 2.28. The biggest challenge for the rollout of the DSR has been the resource and system engagement to support developments at pace. This was identified in the Business Case that was agreed by UECDB to support the HSLI Digital Transformation Bid for monies.

Integrated Travel Programme

- 2.29. The Transport Reference Group has not meet in 2019 as of yet, however, a new Programme Manager has been appointed by Dorset Council and will recommence work on the agenda. The Support Officer role based at DCCG will also be filled by Dorset Council. Currently this remain a risk as one member of staff is not yet in post.

3. System Engagement Update

Our Dorset – looking Forward Survey

- 3.1. A survey was developed to seek the views of local people and staff on 6 priority areas for the development of health and wellbeing in Dorset.
- 3.2. There were a total of 892 individual responses to the view seeking – plus feedback from a number of workshops and events held throughout the view seeking period.

Ongoing public engagement

- 3.3. Engagement to inform changes to services and clinical pathways will be carried out in accordance with local engagement processes, national guidance and the duty to involve, on an ongoing basis.

Our Dorset engagement, facilitation and co-design training project

- 3.4. An event is being held on 27th Jul to introduce the engagement champions to each other, to the SLT and their referring managers.

Next Steps

- 3.5. Processes are being put in place to support the network of champions, provide ongoing advice and guidance and monitor outcomes.
- 3.6. NHS England are supporting the development of a web based collaboration platform to facilitate ongoing communication, sharing, peer support and networking.
- 3.7. A member of the CCGs engagement and communication team will be facilitating this platform ½ day a week.
- 3.8. The contract with the Point of Care Foundation includes some additional follow-up support and the CCGs Senior Public Engagement Lead is meeting with the Point of Care Foundation on 19 August 2019 to explore this.
- 3.9. A case-study film has been made to share the development, delivery and outcomes of the training – including expectations, experiences and lessons learnt. This is currently being edited for sharing within Dorset and also regionally/nationally with other ICSs.
- 3.10. An engagement champions networking event is being planned for November 2019.

4. Conclusion

- 4.1. The Governing Body is asked to **note** the report.

Table of Abbreviations

DCH	Dorset County Hospital
DCR	Dorset Care Record
DHC	Dorset Healthcare
DIG	Digital Informatics Group
ICS	Integrated Care System
IPG	Implementation and Planning Group
LMS	Local Maternity System
NHSE	NHS England
OAN	One Acute Network
PAS	Prevention at Scale
RBH	Royal Bournemouth Hospital
UEC	Urgent and Emergency Care
OJEU	Official Journal of the European Union
JET	Joint Executive Team
NHSI	National Health Service Improvement
CQC	Care Quality Commission
PIR	Post Infection Review
AHP	Allied Health Professionals
HEE	Health Education England
UTC	Urgent Treatment Centre
MIU	Minor Injuries Unit
ED	Emergency Department
BCP	Bournemouth, Christchurch & Poole Council
COPD	Chronic Obstructive Pulmonary Disease
EPRR	Emergency Preparedness, Resilience and Response

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