



**Dorset
Clinical Commissioning Group**

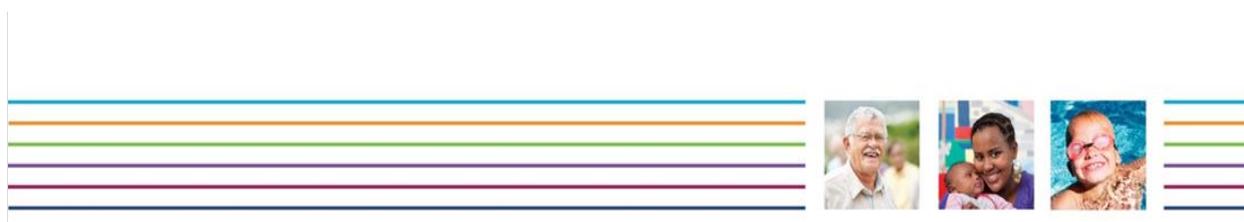
NHS Dorset Clinical commissioning Group

Transformation Programme Dashboard - March 2016

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Transformation Programme Dashboard Summary as at 02 March 2016

PROGRAMME	PROJECT/ROLE	MILESTONE(S)	MILESTONE DATE	SRO (executive)	RAG	STATUS SINCE LAST REPORT	
Transformation	PCBC	Submission to Governing Body	04-May-16	Phil Richardson	Amber		
	Sustainability and Transformation Plan	Submission to NHS England	30-Jun-16	Phil Richardson	Amber		
	Public Consultation		communications and continuing engagement/co-design	30-Apr-16	Charles Summers	Green	
			Continuing communications and system wide co-design opportunities	01-May-16 - 31-Aug-16		Green	
			Public Consultation	Later 2016		Amber	
	CDGs	Delivery of Clinical Delivery Group Priorities	Individual plan milestones	Mike Wood	Amber		
	CWGs	Delivery of CWG 8	16-Mar	Phil Richardson	Green		
	Mental Health Acute Care Pathway	Stage 3: Modelling	Jul-16	Mike Wood	Green		
	Technology Enablement		Digital Roadmap Submission	30-Jun-16	Phil Richardson	Amber	
			Dorset Care Record - preferred bidder	30-Apr-16	Phil Richardson	Green	
	Finance, Procurement and Estates		Capita Report and strategic estates review	Completed	Paul Vater	Green	
			Financial Viability; tariff, other payment arrangements, contracting, efficiency savings			Amber	
	Benefits Management and Realisation Framework	Development of benefits management and realisation framework	31-Mar-16	Phil Richardson	Amber		
	Strategic Prioritisation	Development of process for strategic prioritisation	31-May-16	Phil Richardson	Amber		
Integrated Community Services	Dorset (Local) Vanguard	Project Plan Submission	20-Apr-16	Phil Richardson	Green		
	Development of proposals for integrated community services	Development of PID	30-Mar-16	Mike Wood	Green		
Acute Hospital	Acute re-configuration	Development of acute evaluation criteria	01-Feb-16	Mike Wood	Green		
		Development of option 2	01-Feb-16				
	Acute Vanguard	Link into main acute hospital acute re-configuration Implementation Plan to be agreed	31-Jul-16	Mike Wood	Green		
Integrated Community Services & Acute Hospital	Decision making process	Dorset Models of Care (Acute & ICS) Preferred Option Decision	18-May-16	Phil Richardson	Amber		
Assurance	Royal College Review	Publication of Royal College Review document	29-Feb-16	Mike Wood	Red		
	Senate responses	Senate Council Meeting	14-Apr-16	Phil Richardson	Red		
	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Red		
	Monitor & CMA	Successful completion of Monitor and CMA process	Dependant on NHSE Stage II	Phil Richardson	Green		
Development	System Leadership	Workforce Plan	18-May-16	Charles Summers	Amber		
	GB Development						
	Staff Development Membership Development						

To note where a project/role has more than one milestone if any of the milestones are rated red or amber the whole project will carry the same rating

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PROGRAMME	PROJECT/ROLE	MILESTONE(S)	MILESTONE DATE	SRO (executive)	RAG	UPDATE/MITIGATION	STATUS SINCE LAST REPORT
Transformation	PCBC	Submission to Governing Body	04-May-16	Phil Richardson	Yellow	Plan being developed to support the production of the PCBC and STP ensuring alignment both with each other as well as ensuring consideration of other interdependencies within the transformation programme. Concerns remain over timescales.	
	Sustainability and Transformation Plan	Submission to NHS England	30-Jun-16	Phil Richardson	Yellow	Proposal for STP footprint submitted. See PCBC above for further information.	
	Public Consultation	communications and continuing engagement/co-design	30-Apr-16	Charles Summers	Green	Communications and engagement plan now developed and in place.	
		Continuing communications and system wide co-design opportunities	01-May-16 - 31-Aug-16		Green		
		Public Consultation			Yellow		
	CDGs	Delivery of Clinical Delivery Group Priorities	Individual plan milestones	Mike Wood	Yellow	Please see separate report submitted on CDG Priorities.	
	CWGs	Delivery of CWG 8	16-Mar	Phil Richardson	Green	Planning meeting took place on 25 February 2015. Session will focus on ICS work.	
	Mental Health Acute Care Pathway	Stage 3: Modelling	Jul-16	Mike Wood	Green	Continuing workshops as planned as part of modelling stage.	
	Technology Enablement	Digital Roadmap Submission	30-Jun-16	Phil Richardson	Yellow	Digital roadmap being further developed through: <ul style="list-style-type: none"> - Partner projects being collated and prioritised via Dorset Informatics Group. - Scorecards are being collated in order to submit Dorset's Digital maturity baseline assessment. - Future planned changes and how we're joining them together, what we need to collaborate on and which of them we need to fund. - Dorset Care Record in its tender evaluation phase. - Other components in discussion across health and social care partners include: public Wi-Fi exists at all locations outside of Primary Care; single sign-on progressing and multi-site redundancy exists for DR; paperless transfers of care – ACPs and EoLC plans. - Fundamental building blocks being agreed. - Learning being taken from other submissions such as Leeds' plan on a page 	
		Dorset Care Record - preferred bidder	30-Apr-16	Phil Richardson	Green	There were 23 suppliers, which was shortlisted to five in December. Written tender responses are being evaluated, and end user demonstrations undertaken. We hope to have a preferred bidder by early April, and this will then be taken to approval through the partner organisations by July 2016.	

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	Finance, Procurement and Estates	Capita Report and strategic estates review	Completed	Paul Vater	Green	This is complete with reduced capital cost options having been through Clinical Working Group and clinical Reference Group 18 February. This information will go to the Governing Body as part of the decision making for a preferred option. There may be additional information required in the future from Capita but at this time we are not aware of any further revisions that will be undertaken in the short term.	
		Financial Viability; tariff, other payment arrangements, contracting, efficiency savings			Yellow	The contractual discussions in 2016/17 have been further complicated by the introduction of the national STPF funding and the expectation for providers to deliver on a number of targets, including financial and performance. Likewise included within the CCG settlement for 16/17 are a number of national requirements, including a 1% uncommitted headroom to the value of £11m, which requires the CCG to introduce requirements for delivery of efficiency, including reducing variation. At present QIPP has been introduced but detail of the what and the how requires further work and agreement. As a result of the environment there is significant risk on our ability to agree contracts, affordability to buy required/needed levels of activity and delivering on cost savings.	
	Benefits Management and Realisation Framework	Development of benefits management and realisation framework	31-Mar-16	Phil Richardson	Yellow	Four Task and Finish Group meetings will be meeting in March to progress this work forward. Discussion held between the CCG and Monitor 29 February 2016 to provide advice on process required in regards to patient benefits to help inform this work. They have started they are happy to look at and discuss draft work as it develops and offer input.	
	Strategic Prioritisation	Development of process for strategic prioritisation	31-May-16	Phil Richardson	Yellow	Governance decision making and monitoring definition and process to be developed.	
Integrated Community Services	Dorset (Local) Vanguard	Project Plan Submission	20-Apr-16	Phil Richardson	Green	Planning undertaken in conjunction with Comms and Engagement Team for two weeks of public and patient engagement events during March/April 2016 where the Vanguard's will be asking for feedback on their proposals. These events will be supported by a virtual/online engagement opportunity.	
	Development of proposals for integrated community services	Development of PID	30-Mar-16	Mike Wood	Green	As it scopes out hope to get more information on what the PID will cover. The final product description for the activity modelling has been agreed. The ICS Programme Plan and Integrated Community Services Programme Brief.	

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Acute Hospital	Acute re-configuration	Development of acute evaluation criteria	01-Feb-16	Mike Wood		<p>Acute reconfiguration discussed at CRG 18 February 2016 with the following outcomes:</p> <ul style="list-style-type: none"> - The CRG agreed with the evidence presented and the revised ratings against the evaluation criteria. - The CRG agreed that the financial savings in capital expenditure justified changing the model for medical take on the Major Planned hospital from the original proposal of 10% to the revised proposal of 30%. - The CRG did not agree that the financial savings in capital expenditure of the Major Planned Hospital continuing to use the Derwent suite on the Royal Bournemouth Site (if Royal Bournemouth were to become the major emergency hospital) justified changing the original concept of the Major Planned Centre providing all low cost high volume elective surgery from a single site. If challenged to further consider every option for reducing capital by NHS England due to capital constraints, then the CRG would re-consider and support the proposal. - The CRG supported the amendment of the existing clinical model to adopt the increase in medical take, but did not support adjustment of the existing clinical model to support the use of the Derwent suite by the major planned hospital. There was a consensus to maintain the original clinical model for the major planned hospital on the basis of financial efficiency and workforce issues. <p>Site visits planned as part of reconfiguration options workstream:</p> <ul style="list-style-type: none"> - 13/04/16 – Site visit to DCH and visit to Weymouth ‘Hub’ •- 20/04/2016 – Site visit to RBCH and PHFT. Day will include a ‘drive by’ other community hospitals to gain an appreciation of location, distance and travel time. 	
		Development of option 2	01-Feb-16				
Acute Vanguard	Acute Vanguard	Link into main acute hospital acute re-configuration		Mike Wood		<p>Work for pathology is currently underway.</p> <p>CCG has named membership on stakeholder group on the Joint Steering Group for the acute Vanguard. The CDGs also have representation on working groups.</p>	
		Implementation Plan to be agreed	31-Jul-16				

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Integrated Community Services & Acute Hospital	Decision making process	Dorset Models of Care (Acute & ICS) Preferred Option Decision	18-May-16	Phil Richardson	Yellow	Papers due to be submitted to the Governing Body on 04 May 2016 ready for discussion on 18 May 2016 in order to make a decision on preferred options. This is dependant on other projects/milestones happening within timescales particularly the PCBC and STP.	
Assurance	Royal College Review	Publication of Royal College Review document	29-Feb-16	Mike Wood	Red	Report awaited.	
	Senate responses	Senate Council Meeting	14-Apr-16	Phil Richardson	Red	Being progressed as part of programme assurance process.	
	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Red	Being progressed as part of programme assurance process.	
	Monitor & CMA	Successful completion of Monitor and CMA process	Dependant on NHSE Stage II	Phil Richardson	Green	Being progressed as part of programme assurance process.	
Development	System Leadership GB Development Staff Development Membership Development	Workforce Plan	18-May-16	Charles Summers	Yellow	Next stages of the workforce planning are awaiting CDGs and when they are ready to do workforce modelling. Development work planned through March to support the Governing Body with work required for the Transformation Programme.	

Key	
	On schedule to meet target
	Potential to miss target
	Likely to miss/missed target

