



**Dorset
Clinical Commissioning Group**

**NHS Dorset Clinical commissioning Group
Transformation Programme Dashboard -
July 2016**

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Transformation Programme Dashboard Summary as at 30 June 2016

PROGRAMME	PROJECT/ROLE	MILESTONE(S)	MILESTONE DATE	SRO (executive)	RAG	STATUS SINCE LAST REPORT	
Transformation	PCBC	Final lockdown of document	20-Jul-16	Phil Richardson	Amber	↔	
	Sustainability and Transformation Plan	Submission to NHS England	30/06/2016 Complete	Phil Richardson	Green	↔	
	Communication and Engagement	Communications and continuing engagement/co-design	Public Consultation - version 1 consultation document for feedback	01-Sep-16	Charles Summers	Green	↓
			Public Consultation	08-Jun-16		Red	
			Involvement of Dorset LA partners including Health and Wellbeing Boards, HOSCs, Patient Representative groups	Ongoing		Amber	
						Green	
	CDGs	Delivery of Clinical Delivery Group Priorities	Individual plan milestones	Mike Wood	Amber	↔	
	CWGs	Delivery of CWG 11	13-Jul-16	Phil Richardson	Green	↔	
	Mental Health Acute Care Pathway	Stage 3: Modelling	03-Aug-16	Mike Wood	Green	↔	
	Technology Enablement	Digital Roadmap Submission	30-Jun-16	Phil Richardson	Green	↑	
		Dorset Care Record - preferred bidder	31-Jul-16	Phil Richardson	Green	↑	
	Finance, Procurement and Estates	Financial Viability; tariff, other payment arrangements, contracting, efficiency savings	On-going	Paul Vater	Amber	↔	
	Benefits Management and Realisation Framework	Continuing development of the benefits for Senate Document and PCBC	03-May-16	Phil Richardson	Green	↔	
	Prioritisation	Strategic prioritisation paper to be submitted to SLT	PMO Framework Roll Out	14-Jul-16	Phil Richardson	Green	↑
				31-Jul-16		Green	
Integrated Community Services	Dorset (Local) Vanguard	Integration of Vanguard plans to support and inform the ICS vision		Phil Richardson	Green	↔	
	Development of proposals for integrated community services	Development of plans for consultation options	20-Jul-16	Phil Richardson	Amber	↔	
Acute Hospital	Acute re-configuration	Development of work towards the preferred option decision	10/05/2016 Complete	Mike Wood	Green	↔	
	Acute Vanguard	Link into main acute hospital acute re-configuration	On-going	Mike Wood	Green	↔	
Implementation Plan to be agreed		31-Jul-16					
Integrated Community Services & Acute Hospital	Decision making process	Dorset Models of Care (Acute & ICS) Preferred Option Decision	20-Jul-16	Phil Richardson	Green	↑	
Assurance	Senate responses	Senate Council Meeting	14-Apr-16	Phil Richardson	Green	↑	
	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Amber	↔	
	NHS Improvement & CMA	Successful completion of NHS Improvement and CMA process	Dependant on NHSE Stage II	Phil Richardson	Green	↔	
Development	System Leadership	Governing Body Development	20-Jul-16	Charles Summers	Green	↔	
	GB Development Staff Development Membership Development						

To note where a project/role has more than one milestone if any of the milestones are rated red or amber the whole project will carry the same rating

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Transformation	PCBC	Final lockdown of document	20-Jul-16	Phil Richardson		Further updates are being made to content in relation to Community Vanguard, Integrated Community Services and Cancer Services. This project remains as amber due to reliance on completion of other project areas in order to incorporate required information. Timescales being reviewed in line with that of production of Consultation Document.	↔
	Sustainability and Transformation Plan	Submission to NHS England	30/06/2016 Complete	Phil Richardson		The STP was submitted to NHS England on 30 June 2016.	↔
	Communication and Engagement	communications and continuing engagement/co-design	September 2016	Charles Summers		Engagement roadshow held June 11 - 25 2016 visiting the 13 localities across Dorset and collecting feedback from people on integrated community services. Further pre consultation engagement work undertaken with two Supporting Stronger Voices events on 20 and 21 June, 26 road show 'visits' across all 13 localities from 4 to 25 June. Diverse engagement activities planned through June and July 2016 including Muslim Faith group and Dorset Youth Council. Community and Locality engagement planned throughout June, July and August 2016 including Melplash Show and One World Festival.	↓
		Public Consultation - Copy to designer for 1st draft	07-Jul-16				
Public Consultation to commence							
Involvement of Dorset LA partners including Health and Wellbeing Boards, HOSCs, Patient Representative groups e.g. Healthwatch, media and MPs and partnership Boards					Patient and Public Engagement Group meeting took place on 01 June 2016 where an update was given on the May Governing Body meeting and preferred option and discussion of the next phase of engagement for ICS. The JOSC meeting took place on 02 June 2016 with an update on progress with programme as well as at the Dorset Health and Well Being Board on 08 June. Briefings have also been held for elected members with meetings being held on 24 May for Dorchester, 08 June for Bournemouth and 09 June for Poole.		

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Transformation	CDGs	Delivery of Clinical Delivery Group Priorities	Individual plan milestones	Mike Wood		Reported on separately via CDG priorities report	↔	
	CWGs	Delivery of CWG 11	13-Jul-16	Phil Richardson		<p>CWG 11 is being planned for 13 July 2016 and will focus on the ICS programme in relation to the locality provision and the Dorset picture, an articulation of how these acute and community proposals come together to provide a sustainable and safe healthcare service for Dorset.</p> <p>The agenda for the evening covers:</p> <ul style="list-style-type: none"> • The Dorset Sustainability Transformation Plan; • Mental Health; • The Dorset Vision for Integrated Community Services. 	↔	
	Mental Health Acute Care Pathway	Stage 3: Modelling	03-Aug-16	Mike Wood		The workshop for shortlisting of options is scheduled to take place on the 21 July 2016. The stage 3 timeline has been approved for extension by one week to 03 August by project board approval to allow sufficient time for the financial modelling.	↔	
	Technology Enablement	Digital Roadmap Submission		30-Jun-16	Phil Richardson		<p>This has been successfully submitted on time.</p> <p>The feedback and questions are now awaited from the submission to confirm our plans and appropriate funding.</p>	↑
		Dorset Care Record - awarding contract		31-Jul-16	Phil Richardson		<p>The Dorset Care Record (DCR) has now been approved by the SLT to proceed. The funding to cover the risk element is now in place. We will proceed with the planned timetable and move to framework contract award.</p> <p>Work will not stop with the programme team to find ways to reduce both capital and revenue costs for all partners throughout the project and ongoing delivery.</p>	↑

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Transformation	Finance, Procurement and Estates	Financial Viability; tariff, other payment arrangements, contracting, efficiency savings	On-going	Paul Vater		<p>The contractual discussions were incredibly challenging for 2016/17 and required escalation to Accountable Officers for 2 of our providers. For all Dorset providers contracts are now signed and in place and we are very close to sign off of Salisbury and Yeovil hospital. We have to undertake daily reporting to NHS England as a result until these are signed.</p> <p>We do however still have a requirement to deliver the 1% Headroom of £11m and with the contract settlements made during negotiations the current position adjusted for a full contingency release requires delivery of a QIPP of at least £12.5m.</p> <p>In addition there are a number of risks to the financial position, such as over-performance at RBH capped at £3.5m, over-performance at DCH capped at £1.1m and challenges on over-performance in both the Non-NHS and smaller providers, as well as holding a flat cash CHC position. The over-performance in the provider areas is likely at least in part if we do not deliver mitigating actions through QIPP such as demand management.</p> <p>We are still pursuing access to the STP Funding that has not arrived in Dorset via NHS Improvement as part of a system control total with the CCG and Acute's, however it is too early to determine the success or not of this.</p> <p>A QIPP task-force has been set up and names have been put forward which will lead on various savings areas, this group is led by the Accountable Officer with support from the Chief Finance Officer and supported by the named individuals agreed.</p>	↔
	Benefits Management and Realisation Framework	Continuing development of the benefits for Senate Document and PCBC	03-May-16	Phil Richardson		Input has been provided into the Senate response document and the PCBC. The Senate Document has now been submitted on 03 May and the PCBC has been updated to incorporate this work. The response from the Senate Council has now been received and further work identified as part of the opportunities for further work identified through their response to the CCG.	↔
	Strategic Prioritisation	Development of process for strategic prioritisation	14-Jul-16	Phil Richardson		Paper being submitted for discussion at the System Leadership Team (SLT) meeting on 14 July 2016 looking at strategic prioritisation as a system with the purpose of determining next steps and timescales.	↔
		PMO Framework Roll Out	31-Jul-16			Roll out planned on the 18 July 2016 with a webinar briefing to be held via Skype on the 15 July 2016. This will be for new projects and activities. Existing governance routes to be followed until until the wider system approach is agreed.	

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Integrated Community Services	Dorset (Local) Vanguard	Integration of Vanguard plans to support and inform the ICS vision		Phil Richardson		<p>Since ICS Vanguard proposals were submitted in April we have been considering how those plans support and inform the evolving vision for Integrated Community Services.</p> <p>An internal CCG workshop was recently convened to review each proposal in the context of the broader development of integrated community services across Dorset. Each of the Vanguard proposals was well received and the reviewing group identified strengths and areas of added value within each of the proposals. It is important that we are now able to draw out further exploration of these points across a wider group, with a view to supporting the implementation of integrated community services across Dorset. An 'ICS vanguard summit' has been arranged, on the 17th August, as a means of bringing together the different vanguard groups along with other key stakeholders.</p> <p>The purpose of this summit will be to:</p> <ul style="list-style-type: none"> • Present each of the proposals in detail to the wider system to share learning and cross pollination of ideas; • Test out areas of strength and added value within the context of deliverability in multiple geographical localities; • Consider the proposals in the context of the emerging primary care strategy and estates plan; • Determine and agree the elements to consider within future commissioning intentions; • Consider proposals that can be incorporated into the ICS Programme design, ready for consultation. 	↔
	Development of proposals for integrated community services	Development of plans for consultation options	20-Jul-16	Phil Richardson		<p>In preparation for the GB meeting on 20 July there are a number of key milestones:</p> <p>06 July 2016 - GB Development and Clinical Leadership Workshop This will be a key event where they will be taken through the evaluation criteria and site options to support the ICS decision making. The Travel Analysis will be incorporated into this along with the Bed paper, Public & Cluster Feedback and rationale on how we got to the preferred options. It will describe what can be delivered in each cluster/locality along with the scoring.</p> <p>08 July 2016- QAG We will provide the latest draft of GB paper and the latest slide on the estates modelling (After the FRG).</p> <p>13 July 2016- Membership Event Comms & Engagement will pull together all the relevant slides from the ICS programme to show them progress to date.</p> <p>14 July 2016- SLT Potentially virtual sign-off of Governing Body Paper.</p>	↔

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Acute Hospital	Acute re-configuration	Development of work towards the preferred option decision	10/05/2016 Complete	Mike Wood		Preferred option paper for acute reconfiguration went to Governing Body on 18 May 2016 and was approved in full. Planning has commenced around the recommendations given to the CCG by the Royal College of Paediatrics and Child Health (RCPCH). A provider led meeting is planned for 11 July 2016 with the RCPCH in attendance in order to discuss.	↔
	Acute Vanguard	Link into main acute hospital acute re-configuration		Mike Wood		The Acute Vanguard board meeting was held 13 June which considered frameworks for future commissioning and how they will support delivery of the Acute Vanguard. These commissioning frameworks are outcome focussed and have or are being developed for each of the Acute Vanguard workstreams.	↔
		Implementation Plan to be agreed	31-Jul-16				
Integrated Community Services & Acute Hospital	Decision making process	Dorset Models of Care (Acute & ICS) Preferred Option Decision	20-Jul-16	Phil Richardson			↔

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Assurance	Senate responses	Update to Senate on ICS Programme Progress	31-Jul-16	Phil Richardson	Green		↑
	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Yellow		↔
	NHS Improvement & CMA	Successful completion of NHS Improvement and CMA process	Dependant on NHSE Stage II	Phil Richardson	Green		↔
Development	System Leadership GB Development Staff Development Membership Development	Governing Body Development	20-Jul-16	Charles Summers	Green	The community hospital visits as part of the preparation for the Governing Body receipt of the consultation options for Integrated Community Services on 20 July 2016 have now all been completed and were well attended. Wednesday 06 July GB Development and Clinical Leadership Workshop planned to support ICS decision. Update of Transformation Programme of work took place at the staff event on 29 June 2016 and staff briefings continue with one planned for 12 July 2016 which will focus of Integrated Community Services consultation options.	↔

Key	
	On schedule to meet target
	Potential to miss target
	Likely to miss/missed target
↑	Improvement
↓	Decline
↔	no change