

**NHS Dorset Clinical commissioning Group
Transformation Programme Dashboard -
May 2016**

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Transformation Programme Dashboard Summary as at 06 May 2016

PROGRAMME	PROJECT/ROLE	MILESTONE(S)	MILESTONE DATE	SRO (executive)	RAG	STATUS SINCE LAST REPORT
Transformation	PCBC	Submission to Governing Body	11-May-16	Phil Richardson	Amber	↔
		Submission to NHS England	11-May-16			
	Sustainability and Transformation Plan	Submission to NHS England	30-Jun-16	Phil Richardson	Green	↑
	Public Consultation	Communications and continuing engagement/co-design	30-Apr-16	Charles Summers	Green	↔
		Continuing communications and system wide co-design opportunities	01-May-16 - 31-Aug-16		Green	
		Public Consultation	Later 2016		Amber	
		Involvement of Dorset LA partners including Health and Wellbeing Boards, HOSCs, Patient Representative groups	Ongoing		Amber	
	CDGs	Delivery of Clinical Delivery Group Priorities	Individual plan milestones	Mike Wood	Amber	↔
	CWGs	Delivery of CWG 9	20-Apr-16	Phil Richardson	Green	↔
		Delivery of CWG 10	04-May-16			
	Mental Health Acute Care Pathway	Stage 3: Modelling	Jul-16	Mike Wood	Green	↔
	Technology Enablement	Digital Roadmap Submission	30-Jun-16	Phil Richardson	Amber	↔
		Dorset Care Record - preferred bidder	30-Apr-16	Phil Richardson	Red	↓
	Finance, Procurement and Estates	Capita Report and strategic estates review	Completed	Paul Vater	Green	↔
Financial Viability; tariff, other payment arrangements, contracting, efficiency savings			Amber		↔	
Benefits Management and Realisation Framework	Continuing development of the benefits for Senate Document and PCBC	03-May-16	Phil Richardson	Green	↑	
Strategic Prioritisation	Development of process for strategic prioritisation	31-May-16	Phil Richardson	Amber	↔	
Integrated Community Services	Dorset (Local) Vanguard	Project Plan Submission	20-Apr-16	Phil Richardson	Green	↔
	Development of proposals for integrated community services	Development of plans for preferred option decision	20-Jul-16	Mike Wood	Amber	↓
Acute Hospital	Acute re-configuration	Development of work towards the preferred option decision	10-May-16	Mike Wood	Green	↔
	Acute Vanguard	Link into main acute hospital acute re-configuration		Mike Wood	Green	↔
Implementation Plan to be agreed		31-Jul-16				
Integrated Community Services & Acute Hospital	Decision making process	Dorset Models of Care (Acute & ICS) Preferred Option Decision	18-May-16	Phil Richardson	Red	↓
Assurance	Royal College Review	Publication of Royal College Review document	29-Feb-16	Mike Wood	Green	↑
	Senate responses	Senate Council Meeting	14-Apr-16	Phil Richardson	Amber	↑
	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Amber	↑
	Monitor & CMA	Successful completion of Monitor and CMA process	Dependant on NHSE Stage II	Phil Richardson	Green	↔
Development	System Leadership	Workforce Plan	18-May-16	Charles Summers	Amber	↔
	GB Development Staff Development Membership Development					

To note where a project/role has more than one milestone if any of the milestones are rated red or amber the whole project will carry the same rating

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Transformation	PCBC	Submission to Governing Body	11-May-16	Phil Richardson	Yellow	5 May 2016 – Final PCBC for approval 6 May 2016 – PCBC sign off with Quality and Assurance Group 6 – 10 May 2016 - PCBC sign off with Directors (virtual) 10 May 2016 – PCBC submission to the Governing Body 18 May 2016 – PCBC and STP sign off by Governing Body	↔	
		Submission to NHS England	11-May-16					
	Sustainability and Transformation Plan	Submission to NHS England	30-Jun-16	Phil Richardson	Green		The STP has been written in a narrative style, supported with technical appendices. The final submission of the STP is due on 30 June 2016 and feedback will be received from the National Team during July 2016.	↑
	Communication and Engagement	communications and continuing engagement/co-design	30-Apr-16	Charles Summers	Green		In the process of allocating Directors and GP's to attend meetings. The Joint Oversight and Scrutiny Committee. A Healthwatch Dorset engagement meeting took place on 25 April 2016. The next meeting with Healthwatch Dorset will take place on 5 May 2016.	↔
Continuing communications and system wide co-design opportunities		01-May-16 - 31-Aug-16	Green					
Public Consultation			Yellow					
Involvement of Dorset LA partners including Health and Wellbeing Boards, HOSCs, Patient Representative groups e.g. Healthwatch, media and MPs and partnership Boards			Green					

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Transformation	CDGs	Delivery of Clinical Delivery Group Priorities	Individual plan milestones	Mike Wood	Yellow	Reported on separately via CDG priorities report	↔
	CWGs	Delivery of CWG 9	20-Apr-16	Phil Richardson	Green	There were over 100 attendees at Clinical Working Group 9 (CWG9) on 20 April 2016. Clinical Working Group 10 took place on 4 May 2016. The event included presentations on the future of health and care services in Dorset and a question and answer session with the panel.	↔
		Delivery of CWG 10	04-May-16				
	Mental Health Acute Care Pathway	Stage 3: Modelling	Jul-16	Mike Wood	Green	The modelling work has been undertaken and the financial situation is anticipated to be available in the next few weeks.	↔
	Technology Enablement	Digital Roadmap Submission	30-Jun-16	Phil Richardson	Yellow	We are starting to pull together the various roadmaps and strategies from within the system membership organisations with a view to aligning and consolidating planned works into the single roadmap. Meetings will be taken with each system member organisation to complete this work in the time available. We will take account of the recently released GP Forward View document in the Primary Care aspect.	↔
Dorset Care Record - preferred bidder		30-Apr-16	Phil Richardson	Red	The procurement system from DCC has lead to increased complications and delays with the final step of preferred bidder selection. That said the project team have all worked extremely hard to keep pushing forwards. With a final reference site visit planned in the last days of the month we expect in early May to commence the presentation of the preferred bidder case to the project membership respective Boards for approval. It is anticipated that this process will take until early July.	↓	

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Transformation	Finance, Procurement and Estates	Capita Report and strategic estates review	Completed	Paul Vater	Green	Complete	↔
		Financial Viability; tariff, other payment arrangements, contracting, efficiency savings			Yellow	<p>The contractual discussions have been incredibly challenging for 2016/17 and have required escalation to Accountable Officers for 2 of our providers. The deadline for determining whether providers and CCGs would go to arbitration was the 25th April and we have an agreed position between ourselves and each of the providers and do not require arbitration to conclude the contract setting. The financial envelopes are all agreed.</p> <p>We do however still have a requirement to deliver the 1% Headroom of £11m and with the contract settlements made during negotiations the current position adjusted for a full contingency release requires delivery of a QIPP of at least £11.5m.</p> <p>In addition there are a number of risks to the financial position, such as over-performance at RBH capped at £4m, over-performance at DCH capped at £1m and challenges on over-performance in both the Non-NHS and smaller providers, as well as holding a flat cash CHC position. The over-performance in the provider areas is likely at least in part if we do not deliver mitigating actions through QIPP such as demand management.</p> <p>We are still pursuing access to the STP Funding that has not arrived in Dorset via NHS Improvement as part of a system control total with the CCG and Acute's, however it is too early to determine the success or not of this.</p> <p>A QIPP task-force is in the process of being set up and names have been put forward, this will be led by the Accountable Officer with support from the Chief Finance Officer and supported by the named individuals agreed.</p>	↔
	Benefits Management and Realisation Framework	Continuing development of the benefits for Senate Document and PCBC	03-May-16	Phil Richardson	Green	Input has been provided into the Senate response document and the PCBC. The Senate Document has now been submitted on 03 May and the PCBC has been updated to incorporate this work.	↑
	Strategic Prioritisation	Development of process for strategic prioritisation	31-May-16	Phil Richardson	Yellow	April 2016 the PMO refined and developed the evaluation model. May 2016 the PMO will work through work streams with Service Heads and work stream leads and apply alignment analysis. June 2016 work streams prioritisation analysis to be shared with the Performance and Clinical Reference Groups where applicable. July 2016 Priorities work streams established and become part of the PMO portfolio for monitoring purposes in a single plan.	↔

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Integrated Community Services	Dorset (Local) Vanguard	Project Plan Submission	20-Apr-16	Phil Richardson		Delivery of the vanguard plans by 20 April marked the official closure of the ICS Vanguard project. It also marked the beginning of the more important and exciting process for the CCG of understanding how those vanguard proposals might support the vision for Integrated Community Services (ICS) across Dorset. Following submission of all plans a small technical group was convened, on 22 April 2016, to consider and evaluate the submitted plans against the criteria as described in the original ICS Vanguard application process. All six ICS Vanguard Plans were found to be compliant with the project requirements, as described in the original application process, and with the conditions contained within their specific ICS Vanguard contract. The challenge now is to determine how the ICS Vanguard proposals can best support and inform the emerging design emanating from the ICS Programme, and possible a locality level view, so that a joined up and comprehensive design for ICS can be presented to the CCG Governing Body in July 2016. A series of vanguard presentations have been arranged to take place at CWG10 on 4 May 2016. All plans will be made available to relevant colleagues across the health and social care system with plans also being shared across the vanguard groups. An assessment of vanguard plans will be undertaken in the coming weeks to establish the extent to which the proposals could support the vision for ICS.	↔
	Development of proposals for integrated community services	Development of plans for preferred option decision	20-Jul-16	Mike Wood			↓

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Acute Hospital	Acute re-configuration	Development of work towards the preferred option decision	10-May-16	Mike Wood		Site visits took place as part of reconfiguration options workstream: - 13/04/16 – Site visit to DCHFT and visit to Weymouth ‘Hub’ - 20/04/2016 – Site visit to RBCHFT and PHFT.	↔
	Acute Vanguard	Link into main acute hospital acute re-configuration		Mike Wood		New Programme Director, Steve Killen, has been appointed by the Trusts. It is currently unclear as to whether or not they will be establishing a full PMO following notification of their funding allocation by the central team. We are working closely with the COOs, who are each leading 2 or 3 of the workstreams, to develop commissioning frameworks within which the workstreams can develop their ideas around achieving the one NHS Dorset / CSR vision. The frameworks outline the outcomes, standards and principles we expect delivered.	↔
		Implementation Plan to be agreed	31-Jul-16				
Integrated Community Services & Acute Hospital	Decision making process	Dorset Models of Care (Acute & ICS) Preferred Option Decision	18-May-16	Phil Richardson			↔

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Assurance	Royal College Review	Publication of Royal College Review document	29-Feb-16	Mike Wood	Green	The Royal College Report has now been received and published with a communications and engagement plan enacted to support the role out of this document.	↔
	Senate responses	Senate Council Meeting	24-May-16	Phil Richardson	Yellow		↔
	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Yellow		↔
	Monitor & CMA	Successful completion of Monitor and CMA process	Dependant on NHSE Stage II	Phil Richardson	Green		↔

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Development	System Leadership GB Development Staff Development Membership Development	Workforce Plan	18-May-16	Charles Summers		<p>In order to support the Governing Body with its decision making, a development programme is in place for all members. It will consist of 4 x workshops, 2 x site visits, and a final development event. The development will ensure members;</p> <ul style="list-style-type: none"> • Gain a comprehensive overview of the components and sequence of work that has taken place since CSR • Build on their appreciation for and understanding of system leadership and engagement across Dorset • Understand the basis upon which they are making decisions and the role they play as Governing Body members in respect of those decisions; • Reflect on the CSR journey and mutually support each other during the decision making process and beyond; • Gain insight into the strength of stakeholder and public sentimentality, based on local intelligence and previous activity; • Influence the narrative in preparation for public consultation and develop a sound understanding of and appreciation for the evidence behind the story, building personal and collective confidence in readiness for public speaking. <p>In addition, advanced communications, media training and leadership development has been provided during 15/16 for leaders across the system. CCG staff development received effective communications and social media training in 15/16 and in 16/17 programme/ project management development will be rolled out, aligned to the CCG's processes. Access to these opportunities, and further training identified, will continue through the development of a Training Needs Analysis.</p>	↔

Key	
	On schedule to meet target
	Potential to miss target
	Likely to miss/missed target
↑	Improvement
↓	Decline
↔	no change