



***Dorset
Clinical Commissioning Group***

**NHS Dorset Clinical Commissioning Group
Transformation Dashboard -
October 2016**

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PROGRAMME	PROJECT/ROLE	MILESTONE(S)	MILESTONE DATE	SRO (executive)	RAG	UPDATE/MITIGATION	STATUS SINCE LAST REPORT
Transformation Programme	Sustainability and Transformation Plan Designed Document	Submission to NHS England	24-nov-16	Phil Richardson	Green	The final STP was submitted to NHS England on 21 October and this included a response to the GP and Mental Health five year forward views with inclusion of the Primary Care Strategy and the Mental Health Acute Care Pathway. Deadline for draft submission is 24th Nov, final submission 23rd Dec of full 2017/18 operational plans is 24 November and this is being taken forwards with the STP Implementation and Planning Group which is attended by transformation leads and subject matter experts. Dorset system has agreed common text in all operational plans linking their plans to STP and that CEO's have agreed the projects in their operational plans will come under the headline workstreams in the STP	↔
Transformation Programme	Integrated Community Services	Reconfiguration of primary and community services and links with acute hospital transformation and PC at scale	Ongoing – key milestones are being developed as part of the STP programme delivery arrangements.	Phil Richardson	Green	The refresh of the PID is being undertaken to reflect the new STP emerging programme arrangements and an impetus to move at pace with the changes which are not subject to public consultation and also resonate with the local vanguards EOI, such as integrated teams for complex patients, urgent care service etc. The TOR for the economic appraisals of the preferred sites are being finalised and the first appraisal is due to be completed by the end of January. The draft PCC strategy has been shared with stakeholders for feedback with the final version due to go to PCCC in December. In the meantime a workshop is arranged for the 23 rd November to develop, with GP leads and the PC and ICS programme team the approach and Convergence between the ICS new models of care and the delivery of the PC strategy and to launch the implementation. Discussions have been held between the DWAB and FRG on the ICS workforce modelling and the challenges this presents is feeding into the leading and working differently work.	↔

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Transformation Programme	Acute Reconfiguration	Acute re-configuration and links to Acute Vanguard	On going	Mike Wood	Green	<p>DCH/YYH have agreed to work together – details to be defined and this will have a further 6-month deadline. Difficulty in meeting Somerset CCG for STP alignment but being perused. Maternity workstream meetings have been paused and will be restarting (logistics). Agreement reached on short term milestones.</p> <p>The sponsor for the one acute network programme is to be split between the Chief Executives of Poole and Bournemouth Hospitals. The STP delivery arrangements are in place and Chief Execs are meeting to agree an implementation plan. There is ongoing work as to how organisations could deliver services in future with a facilitated workshop planned between CEO's'</p> <p>Acute Vanguard Programme update</p> <p>Engagement with NCMT</p> <ul style="list-style-type: none"> • Attended inaugural meeting Acute Care Collaborative • Met team at Health and Care Innovation Conference • Participation in development of ACC framework • Interviews as part of evaluation of national support to vanguards and future design needs • Participant in several Community of Practice teleconferences • Participation in Communication Leads teleconference and Dorset have offered to pilot Future NHS Collaboration Platform which will aid information sharing across Trusts <p>Currently advertising for joint Ophthalmology paediatric consultant post</p> <p>Agreement from all 3 Trusts to progress Pathology Services to Outline Business Case, additional support secured and currently internal advert for Pathology Clinical Director role</p> <p>First teleconference held with Medical Directors and COOs</p>	↔

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Transformation Programme	Development	Governing Body Development	01-Sep-16	Charles Summers	Green	A development event was ran on 13 & 12 September 16 to reflect on and define the leadership requirements for the GB and Clinical Leadership Team for Dorset. Attendees were asked to consider their leadership to date, define the leadership needs of the future and identify the opportunities to ensure the GB and Clinical Leadership Team realise this ambition.	↔
Transformation Programme	Digitally Enabled Dorset	Digital Roadmap - detailed plan submission	31-Oct-16	Phil Richardson	Green	17 NHSE PIDs were produced for the LDR. these have been summarised into a single Digital PID which will accompany both the STP and LDR submissions. The LDR document was submitted on the 31 st October.	↔
Transformation Programme	Digitally Enabled Dorset	Dorset Care Record -procurement	Apr-17	Phil Richardson	Green	Contract has been awarded and have entered the design phase, now working through procurement details, aiming for implementation date April 2017	↔
Transformation Programme	Innovation	Game Changer Reloaded	16-nov-16	Phil Richardson	Green	Game changer reloaded even is set for 16 th November 2016 in collaboration with Bournemouth university aiming to promote innovation and fostering collaboration across Dorset as part of the Festival of Enterprise Session 1 covers the art of the possible and the power of innovation to transform health services within the region. Session 2 is a facilitated workshop that aims to capture the themes of the day against the backdrop of the STP and our local challenges. In addition to these sessions, there is also an exhibition space showcasing local initiatives such as the Primary Care Workforce Centre, Digital Horizons, Student Project Bank, and a variety of demonstrations including Amuzo games, Virtual Reality and Life-Light.	
Transformation Programme	Prioritisation	Launch of Community of Practice	21-Oct-16	Phil Richardson	Green	PMO framework launched on 14 th October 2016 with 60 members of staff formally trained in the method, to further embed the culture and develop project and change management skill across the organisation and system the Project Management Good Community of Practice (Good CoP) is being launched on the 21 November 2016 through a kick off meeting and SharePoint site launch. The initial meeting will be looking to co-design how Good CoP is taken forward, setting community objectives and principles, identifying areas of development and capturing feedback on the PMO framework and training rollout	↔

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Transformation Programme	Prioritisation	SLT Governance and Our Dorset wide implementation planning	Nov 16	Phil Richardson	Amber	<p>STP Programme decision making has progressed with the STP Delivery model being agreed by SLT, which follows a place based delivery model for the STP 5 year plan. The STP comprises of five portfolios of work 'One Acute Network', 'Integrated Community Services' and 'Prevention at Scale', underpinned by 'Leading & Working Differently' and 'Digitally Enabled Dorset'.</p> <p>This moves the current CSR/STP process from design into delivery and the plans to develop a single STP, to deliver:</p> <ul style="list-style-type: none"> • STP1 - Year 1 & 2 activities, non - consultation dependant – this plan delivered by Dec 2016. • STP2 - An STP plan containing years 3, 4, 5 implementation activities – this plan delivered by June 2017 and containing those consultation dependent activities. These plans will form a mandatory part of DMBC, which is planned for sign off by the CCG governing body in July 2017. Year 1&2 activity plan will use existing governance arrangements with the STP2 phase, operating under new governance currently being developed. The new governance model will be agreed through current sign off arrangements and will be assured through the Quality and Assurance Group <p>SROs have been asked to produce a list of priorities to inform the planning and STP programme design process</p>	↔
Transformation Programme	Clinical Working Groups	Delivery of CWG 13	23-Nov-16	Phil Richardson	Green	<p>NHS RightCare Partner (Mary O'Brien) now involved. Clinical areas agreed – MSK, Trauma, Circulation (including diabetes), Cancer and Mental Health. Clinical Leads for each area being identified.</p>	↔
Transformation Programme	Communication and Engagement	communications and continuing engagement/co-design	September 2016	Charles Summers	Green	<p>There has been presence at various public events to provide information and opportunity for involvement – including a large public engagement event around ICS in Shaftesbury on 05 September 2015, attended by over 250 people.</p> <p>Information stands were put up at Foundation Trust Annual Members Meetings – once again providing opportunity for information and on-going involvement.</p>	↔

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Transformation Programme	Communication and Engagement	Public Consultation - Assurance and Governance of Consultation Document Draft	31-Aug-16	Charles Summers	Green	First designed draft of the Consultation Document completed for 29 July 2016 for Oversight Group for Service Change and Reconfiguration. The plan for production of the Consultation Document has been revised in light of the shift in timescales for consultation. It was assured by the Quality Assurance Group on 9 August 2016 and presented to PPEG and Healthwatch officers on 23 and 24 August 2016.	
Transformation Programme	Communication and Engagement	Public Consultation Commencement	06-Nov-16	Charles Summers	Amber	Preparations for public consultation have begun and plans have been informed by co-design work with local people carried out last year. Awaiting decision to proceed	
Transformation Programme	Communication and Engagement	Involvement of Dorset LA partners including Health and Wellbeing Boards, HOSCs, Patient Representative groups e.g. Healthwatch, media and MPs and partnership Boards	On Going	Charles Summers	Green	Meetings have taken place with Local Authority Youth Participation Workers to build on previous engagement and review opportunities for engaging with young people during consultation and information stands we present at the AMM as above – involving partners as well as the public. An engagement ‘slot’ is provided for the Acute Hospital Vanguard team at each PPEG meeting. PPEG 17 had a special focus on co-designing a future PPEG to advise, critique and challenge regarding public engagement across the STP, for which a paper is currently being prepared for a future SLT meeting. On 14 October 2016 a meeting of the Pan Dorset Engagement and Communication Leads is being hosted, with representatives from across 18 different partner organisations.	
Transformation Programme	Pre Consultation Business Case	public release	07-Nov-16	Phil Richardson	Green	Throughout the latest circulation to subject matter experts, the document was also proof read in its entirety and reviewed from a clinical perspective by both Dr Karen Kirkham and Dr Simon Watkins. All feedback has been reviewed and incorporated within the latest version which has been distributed to all Directors for official sign off, with a view to publish online at the launch of our public consultation.	↑

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Transformation Programme	Mental Health Acute Care Pathway	Stage 3: Modelling	03-Aug-16	Mike Wood	Green	Further additional co-production group convened for September 2016 to shortlist options in relation to mental health beds. In light of interdependency with CSR ICS site specific proposals. Consultation provisionally planned to commence 23 Jan 2016	↔
Transformation Programme	Benefits Management and Realisation Framework	Benefits work to support Decision Making Business Case and Regulation	28-Feb-17	Phil Richardson	Green	Meeting planned to consider further development of benefits framework for inclusion in the DMBC.	↔
Assurance	Decision making process	Final approved option	TBC	Phil Richardson	Green	Framework for outline and content specification DMBC has been signed off by directors. Revised planning is underway further to the proposed dates for public consultation for CSR changing. A revised plan will be submitted to Directors for agreement, detailing the dates and assurance process to be followed in preparation for decision making.	↔
Assurance	Senate	Continuing Engagement with Clinical Senate Council during development of Decision Making Business Case	On going	Phil Richardson	Green	A letter has been sent to the Clinical Senate by the CCG outlining further intentions for robust engagement with them. This will be developed further into a plan with more detail once NHS England inform the CCG of assurance requirements for the next stage of the programme. Further engagement will take place with the Clinical Senate as we progress with the programme and work towards the decision making business case and implementation planning.	↔
Assurance	NHSE Stage II assurance and Investment Committee	Successful completion of NHSE Stage II and IC	31-Aug-16	Phil Richardson	Green	Assurance Second Investment Committee took place on 22nd September. Stage II has been approved by the IC subject to final confirmation from the chair that the CCG can proceed to consultation. On the NHS I one, remove the Investment Committee para and put in the one above.	↑

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Assurance	NHS Improvement	Meeting requirements of NHS Improvement (NHSI) in terms of choice and competition	Dependant on NHSE Stage II	Phil Richardson	Green	<p>Regular calls and updates continue with NHSI. NHSI continue to be supportive of the CSR and see it as a positive way forward for Dorset. The CCG has sent further evidence in relation to elective services which will help inform the advice NHSI provide to the CMA team, with whom they have been having on-going conversations. Tim Goodson, Debbie Flemming and Tony Spotswood met with Stephen Hays 07 September 2016 where NHSI Support was confirmed.</p> <p>Investment Committee meeting on 22 September 2016, positive response. Director of Finance (NHS England Wessex) and Chief Finance Officer(CFO)/Deputy Chief Finance Officer met with Director of Finance (NHS England) for a clarification meeting following the two Investment Committee meetings (August & September), on 3 October 2016. Further work has been requested in a few areas, including specialist commissioning and provider impact and sharing the detailed calculation of the Return on Capital Investment. A follow up call to be arranged and awaiting formal documentation from Investment Committee Informal meeting with CMA to be progressed</p>	↔