

**NHS DORSET CLINICAL COMMISSIONING GROUP
GOVERNING BODY MEETING
SUSTAINABILITY AND TRANSFORMATION PLAN**

Date of the meeting	18/05/2016
Author	T Goodson, Chief Officer
Sponsoring GB member	Dr F Watson, Chair NHS Dorset CCG
Purpose of Report	The purpose of the report is to update the Governing Body on the Dorset Sustainability and Transformation Plan (STP) and request authority for Chairs action when the STP requires Governing Body approval in June.
Recommendation	The Governing Body is asked to approve the delegation of authority to the Chair and Chief Officer to sign off the NHS England STP for submission at the end of June 2016.
Stakeholder Engagement	Stakeholder engagement in the STP is via the underlying work streams that make up the plan, such as that undertaken for the CSR and ICS programmes.
Previous GB / Committee/s, Dates	System Leadership Team meetings, January 2016 – June 2016.

Monitoring and Assurance Summary

This report links to the following Strategic Principles	<ul style="list-style-type: none"> • Services designed around people • Preventing ill health and reducing inequalities • Sustainable healthcare services • Care closer to home 		
	Yes [e.g. ✓]	Any action required?	
		Yes Detail in report	No
All three Domains of Quality (Safety, Quality, Patient Experience)	✓		✓
Board Assurance Framework Risk Register	✓		✓
Budgetary Impact	✓		✓
Legal/Regulatory	✓		✓
People/Staff	✓		✓
Financial/Value for Money/Sustainability	✓		✓
Information Management & Technology	✓		✓
Equality Impact Assessment	✓		✓
Freedom of Information	✓		✓
I confirm that I have considered the implications of this report on each of the matters above, as indicated	✓		

Initials : PR

1. Introduction

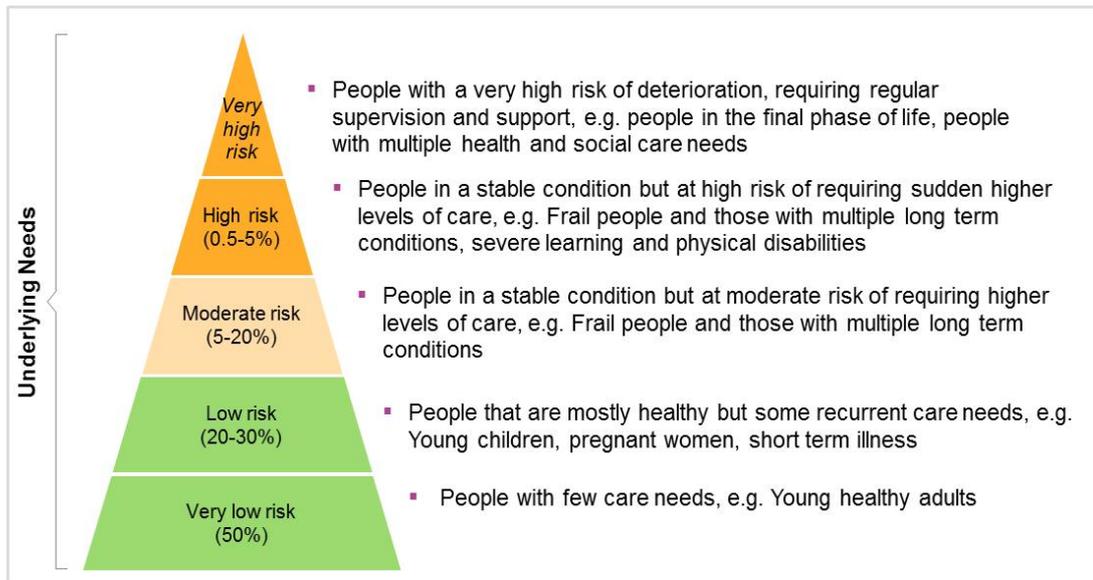
- 1.1 The NHS Shared Planning Guidance asked every health and care system to come together to create their own ambitious local Sustainability and Transformation Plan (STP) to accelerate the implementation of the Five Year Forward View.
- 1.2 The Dorset STP is a place-based, five year plan for the residents of Dorset and covers a footprint of five NHS Foundation Trusts (Dorset County, Poole, Bournemouth, Dorset Healthcare and South West Ambulance Service) and the three local authorities (Dorset County Council, Borough of Poole and Bournemouth Borough Council). The development of the STP has been overseen by the System Leadership Team on a monthly basis and via planning leads from each constituent organisation.
- 1.3 The plan aims to drive a genuine and sustainable transformation in health and wellbeing outcomes for the residents of Dorset over the longer-term and has been co-developed with partner organisations, patients and the public. As an overarching strategic plan the STP covers all elements of the Health and Wellbeing Strategies, Clinical Services Review, and Integrated Community Services programme.

2. Report

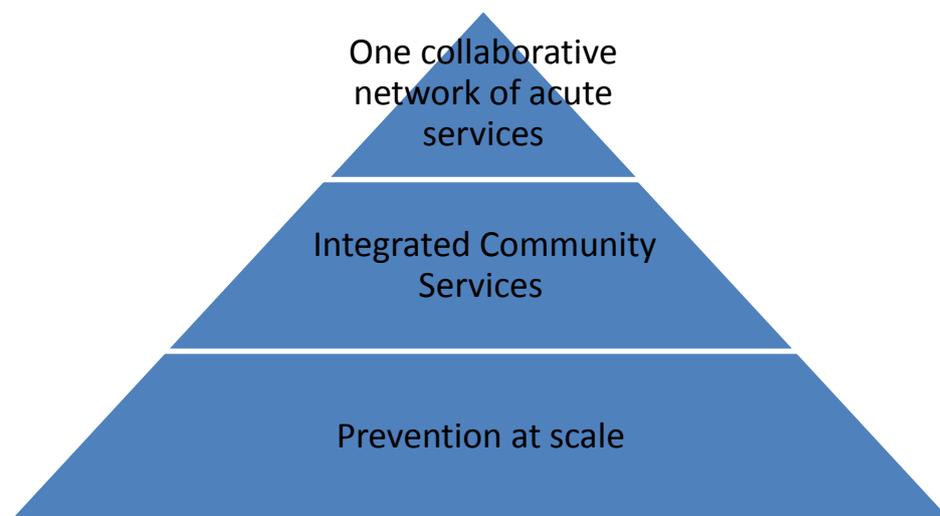
- 2.1 The Dorset NHS and Local Authority organisations are working on producing a place-based, five year plan for the residents of Dorset. The plan outlines how we will ensure that local health and care services will be radically transformed to provide better outcomes for wellbeing, health and care over the next five years by developing high quality services that are financially sustainable for the future.
- 2.2 This plan provides a unique opportunity and fresh impetus to fulfil not just our local ambition in Dorset but the national ambition to see the NHS and Local Authorities better meet the needs of the population.
- 2.3 To achieve our vision requires unprecedented collaborative action amongst those who work with and for our local communities. Over the course of the last two years we have already established much closer working with GPs and their primary care teams, the three Dorset acute providers, Dorset Healthcare community and mental health provider, South West Ambulance Service, the three local authorities in Dorset, patient representatives and many others.
- 2.4 Our plan is centred on the needs of Dorset people, and has been built by taking a 'place based' approach. That means we are focused on thinking about what high quality care is required to meet the needs of our population – without being confined to business as usual or existing organisational boundaries. This is important if we are to truly succeed at building a system that works for everyone in Dorset.

2.5 NHS England has been clear that the road to future success is dependent on the STP. The strategic direction is to financially incentivise local areas on the basis of their plans and ensure that future service developments or reconfigurations are aligned to the STP. The plans are not seen as a stand-alone product, but as a joining up of other local strategies to provide a single cohesive plan that the local partners are all willing to follow.

2.6 The Dorset STP is based on population need as outlined in the diagram below, with services designed around meeting these needs.



2.7 Broadly, the STP has a series of three integrated workstreams to meet these levels of need:



2.8 The headline workstream of a network of acute services is mainly comprised of the Acute Care Vanguard and the Clinical Services Review acute reconfiguration plans – both workstreams are well underway.

- 2.9 The Integrated Community Services workstream is using the needs based model as the principle to explore site specific options for delivery – this work is ongoing with stakeholders and joint work is still required to understand the implications of potential consolidation across the community hospital and primary care estate and for adult social care services across the three Councils.
- 2.10 Underpinning the headline workstreams are the main enabling workstreams of workforce and digital technology alongside communications, finance, patient and public engagement, transport and estates.
- 2.11 The Dorset STP has been drafted with multi-agency input throughout April and is nearing completion in May. It is expected that the Senior Leadership Team will sign off the STP in June to demonstrate the commitment of the Dorset organisations to implementing the work programmes. Each participating organisation will be taking it to their Board, the relevant Health and Wellbeing Board or Cabinet in May or June. The national deadline for submissions is the end of June and we can expect feedback and support from July onwards.
- 2.12 A verbal update on the current status of the STP both locally and nationally will be provided by the Chief Officer.

3. Conclusion

- 3.1 Due to the lack of a Governing Body meeting in June to sign off the STP, the Governing Body is asked to **approve** the delegation of authority to the Chair and Chief Officer to sign off the NHS England STP for submission at the end of June 2016.

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