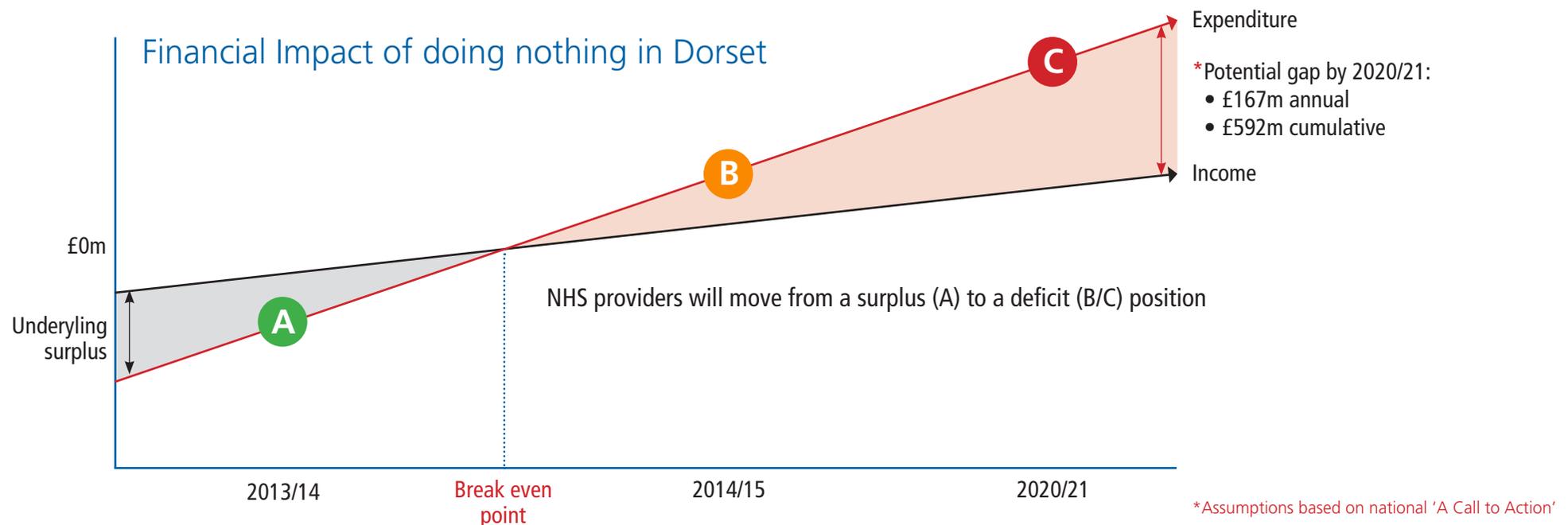


'A CALL TO ACTION' - How does this affect Dorset?

The NHS in Dorset faces significant challenges in terms of meeting the health needs of the population, ensuring clinical and financial sustainability of NHS services whilst responding to new national policy and guidance (e.g. 7 day working, quality standards); these challenges are no different to those set out nationally within NHS England's 'A Call to Action'.

In addition to financial constraints our providers of health care are facing pressures in terms of the profile and deployment of their existing workforce, which if we don't work together to make realistic and sustainable commissioning decisions to re-design some services, will deepen and lead to a financial crisis for the NHS in Dorset within the next two years. Therefore in Dorset, with our providers and partners, we will undertake a clinical services review to produce a 'blue print' (plan) of how services will need to transform to ensure that the NHS in Dorset provides high quality, safe, and clinically and financially sustainable services for future generations.

The diagram below illustrates how, if we do nothing, over the next 7 years our providers will move from having a reported surplus of funding in 2013/14 (A) to a predicted shortfall of funding (deficit) (B/C) position in 2021.



DEVELOPING A SUSTAINABLE HEALTH SYSTEM IN DORSET - 'Clinical Services Review'

We know from the NHS England's document 'A Call to Action' and with discussions with our local NHS providers that some health services in Dorset will not be clinically or financially sustainable in their current form in the medium term. The CCG will therefore be undertaking a clinical services review across Dorset. This review will tell us what services need to change, and how we should change them, to develop a modern health service which is sustainable for future generations.

Throughout this review, we will ensure that we talk to people who are, and will be, affected by any change to services, so we capture their views and concerns and involve them in design, implementation and on-going review of how the new services are performing. Fundamental to the success of this review will also be the input from as wide a range of partner organisations and the clinicians and other staff that work within them, including but not limited to NHS providers, GPs, other CCG's, NHS England, local authorities, district councils, health and wellbeing boards, voluntary and charitable sector.

We recognise this is an ambitious long term project and that it may take time before we see significant benefits from service changes, however, we have already started to review some clinical services and we will continue to review and redesign services through our clinical commissioning programmes throughout this process, which will feed into the review. Our approach and timeframes for this project can be seen in the flow chart below.

Dorset Clinical Service Review process and timeline



PRIMARY CARE - Improving general practice

As already indicated the challenges outlined in 'A Call for Action' impact on all providers of healthcare including general practice, which is often described as the cornerstone of the NHS, but without change and support it will not be fit for purpose or sustainable.

'A Call for Action - Improving General Practice' (March 2014) describes five ambitions for general practice and the wider primary care these are as follows:

- 1 - proactive, co-ordinated care;
- 2 - holistic, person-centred care;
- 3 - fast, responsive access to care;
- 4 - health-promoting care;
- 5 - consistently high-quality.

These ambitions are consistent with the views of our stakeholders (page 13) and the CCG is already working on projects which link to the ambition of NHS England for primary care, such as transforming care of patients over 75, reducing avoidable admissions, improving General Practice Information Technology.

Dorset CCG recognises the pressures that General Practice is facing and some of the constraints with the current system architecture by splitting

different functions between CCGs and NHS England. In response to this Dorset CCG will propose the creation of a Joint Primary Care Committee with NHS England which will have representation from local GPs. The aim of this committee will be to support and drive forward the future strategy for improving general practice.

