NHS DORSET CLINICAL COMMISSIONING GROUP

Urgent and Emergency Care

CLINICAL DELIVERY GROUP TERMS OF REFERENCE

1. **AUTHORITY AND PURPOSE**

   1.1 The purpose of the Urgent and Emergency Care Clinical Delivery Group is to support the CCG mission by providing oversight and accountability for the transformation of urgent and emergency care models of service provision in Dorset in line with the recommendations of the Clinical Services Review.

   1.2 The key objectives of the Urgent and Emergency Care Clinical Delivery Group are to further develop the model of care and pathways for urgent and emergency care services that will support the implementation of recommendations from the Clinical Service Review and align with the Keogh report.

   1.3 The Clinical Delivery Group will also hold responsibility for the annual development of organisational resilience and capacity planning.

2. **REMIT AND FUNCTIONS OF THE GROUP**

   2.1 Support completion of relevant Senate and Gateway actions.

   2.2 Development of an urgent care hub and a trauma and hyper-acute model of care.

   2.3 Influencing and responding to the development of the Wessex urgent and emergency care network work plan and strategy so that it aligns with local developments.

   2.4 Mobilisation of the urgent care centre in Weymouth & Portland.

   2.5 Development and implementation of specialist advice and guidance to support admission avoidance.

   Link with Systems Resilience Group to assure:
   2.6 Delivery of the 8 high impact interventions for urgent care.

   2.7 Delivery of the 9 high impact interventions for ambulances in Dorset.

   2.8 Annual development of organisational resilience and capacity plan incorporating oversight of the systems resilience group and management of seasonal pressures.

   2.9 Provide accountability for emergency planning.

   2.10 Development and delivery of the urgent care strategy for Dorset (2017 – 2020).

2.11 Development and management of the South Western Ambulance Service Foundation Trust contract for 999 services.

2.12 Emergency plans across the health and social care network meet the required assurance standards.

3   MEMBERSHIP

3.1 The core membership of the group will comprise of:
- CDG Clinical Lead
- Senior Responsible Officer
- Programme Director
- Programme Manager
- Finance/Business Intelligence
- Workforce/Engagement
- Quality
- Transformation Delivery Manager

3.2 Co-opted membership may include, though is not limited to:
- Members of the Service Delivery Team
- Elected Members
- Other Clinical Implementation Group Representatives
- Regional Clinical Network representatives – Trauma Network / Urgent Care Network
- Local Authority Representation
- 3rd Sector
- Patient / Care Representatives
- Ambulance Service
- NHS England
- Specialist Clinical Representatives
- Public Health Dorset
- Healthwatch

4   FREQUENCY OF MEETINGS

4.1 The group will meet on a monthly basis.

5   ANTICIPATED DELIVERABLES

5.1 The themes from the PCBC, CWG 6, Cost Efficiency Programme and the NHS England value packs were pulled together to identify the core projects which were identified in two or more areas. A workshop on 16 September 2015 was organised for the lead clinicians and directors of the CDG's. At this meeting, the afore-mentioned identified projects were presented to the attendees who were then asked to consider what their initial priorities

would be for each area. The identified priorities that evolved for Urgent and Emergency Care are outlined below.

5.2 Urgent Care Hubs

Integrated urgent care hub (Out of Hospital/111)

Weymouth urgent care centre mobilisation to be completed including an assessment of transferability of service across system.

5.3 Models of care

Trauma model of care developed to support the proposed acute model configuration.

5.4 System Resilience

Implementation of discharge to assess county wide (linked to the work of the systems resilience group).

Provision of specialist advice and guidance within one clinical pathway that assists admission avoidance.

6   REPORTING PROCEDURE

6.1 Corporate project and programme framework to be agreed.